Meeting Date: December 14, 2023, 2:00-4:00 PM

**Location:** The Meadow Room at the Northwoods Clubhouse and Zoom

#### **Committee Members:**

Joe Balan Denise Gauny (Minutes) Jackie Ginley

Laura Lindgren Rob McCray Jerry Meek (Vice-Chair)

Dan Simmons (Chair) Ward Sproat Michael Sullivan

Mike Vivas Keith Williams Jon Mitchell (Staff Lead)

Beth Wang

Liaisons: Julie Vietor (Finance), Julie Thornton (TOS), Don Koenes (Board)

## 1. Call to order & acknowledge / welcome member guests

a. The Chair called the meeting to order at 2:05pm. All committee members except Mike V. were present. All liaisons were also present. The chair recognized guests Annie Rosenfeld (TDA Interim GM), Joe Veni, and Brian Renehan. (LRPC member candidates). Cathy R. (FC Chair) was in attendance via Zoom but not recognized by the Chair.

## 2. Action – Approve Minutes of the October 19, 2023, meeting

a. The Chair asked for comments on or discussion about the October meeting notes; neither were noted. The notes were approved by the committee without objection.

# 3. Discussion – Reports

a. Chair Report. Dan S. advised that he has several updates. First, for committee membership, Michael S. and Joe B. terms are coming to an end this year and neither have submitted applications to continue. Joe V. and Brian R. (guests of this meeting) have applied. Laura L. and Jackie G. have both applied to extend their terms. Second, the TDA Member Survey is out. The working group (Denise G., Ward S., and Jerry M.) met with Jon M. and Lindsay Hogan to develop our NW Campus project survey questions and four specific questions regarding the Northwoods campus were included. The results of the survey will help inform our NW Campus Report. Next Dan commented on our Capital Projects Recommendations. While first optimistic about the Committee recommendations, Dan indicated his disappointment that Director Mahoney's suggestion for a workgroup to meet with the town on traffic issues was transformed into a broad strategic initiative to work with the town. The Town and Board met to discuss the 3<sup>rd</sup> egress road and it does not appear that the two groups are on the same page about the project. The Town is proposing to pay for the project by imposing a 30-year, \$200 per parcel tax on TDA property owners. The Board instructed Staff to draft a letter to the Town with their disagreement to that proposal, and which outlined the Associations viewpoint on the project. Dan noted that Director Levine moved to include traffic issues and the class 1 trail from Trout Creek in the Board's letter, which was done.

Annie R. advised that the letter was drafted and received by the Town. The Town acknowledged the TDA concerns, and they are recommending postponing further planning until 2024, to allow time for further discussion. Dan S. gave an update on our Committee officer positions indicating that nominations will be received at the January meeting with voting to follow. Finally, Dan indicated that he reached his frustration level around last October, is not willing to continue banging his head against a wall, and thus is neither interested in nor willing to continue as chair into next year.

- b. Vice Chair Report. Jerry M. thanked Dan S. for his service as Chair this past year. He also thanked working group that developed the Member Survey questions; the process was very efficient with a good result. Finally, he reported that on the Ski Lodge project, a decision was made to make all heating and cooling systems electric; a good step in reducing the use of fossil fuels (which is one of our committee's List of 5's values).
- c. **Staff Lead Report.** Jon M. gave updates on some of the Association's Capital Projects: snowmaking at the ACAC and Snow Play, and The Lodge parking lot ADA and heated steps upgrades are completed. He also reported that they just received notice that the Marina project has been approved by the Town, and the Ski Lodge project received final approval. Finally, the Class 1 Trail project is still on track to start with an RFP/PSA in early 2024.
- d. Board Liaison Report. Don K. reported that at tomorrow's Board Meeting, committee appointments and Task List will be discussed. If a committee has a firm recommendation for their Task List, it will be considered, if not, it will be deferred to the next meeting. Also on the Agenda are updates on the Amenity Access Policy and the Downhill Ski Lodge. In 2024, the Capital Finding Policies will be revised and will be a Board topic tomorrow. Finally, Don elaborated on the letter to the Town regarding the Associations concerns and priorities regarding the 3<sup>rd</sup> egress project.

#### 4. Discussion with Possible Action – 2024 Committee Task List

- a. Dan S. and Jerry M. worked on the Task List for the past couple of months and have met with Staff to review. Dan S. shared a draft of the list that contains Staff recommendations (from Annie R.) for our discussion. Some minor changes to the first and second tasks were reviewed but the crux of the conversation centered around the addition of Special Task #3 and a proposed milestones calendar. The milestone calendar was not meant to be part of the actual Task List but rather an example of how the committee could complete the work on the Task List and it is open for discussion. A suggestion was made to add all months to the calendar but overall, the committee accepted the calendar as a good tool.
- b. Dan S. advised that we as the committee have choices on next steps related to the Task List. We can either accept and put-forth this redlined version, or we can discuss further and make edits. Since this was really the first look the full

- committee had on the Task List, the committee decided to discuss the Task List before we make any decisions on moving forward.
- c. Special Task #3 ("Next Steps for Long-Range Planning: The committee will develop the next steps outline to present to Board for developing a roadmap for the long-range planning of the Association. Any future work to implement the next steps will be directed by the Board to the committee as an additional Special Task for 2024, or to plan for 2025.") garnered more discussion. Dan S. indicated his view that the focus on next steps will get the Committee bogged down on process as was the case with the future state discussion in the first year. Jon M. provided some background thinking on this task. The thought is/was that since the committee has been together for two years, now, is our initial approach of creating the Current and Future State reports for use in our planning still the right path or should we change directions based on what work we have done and learned. There were still some questions around the actual activities for this task.
- d. Don K. added that the Association will be revising the Capital Projects Funding policies which specifically relates to project schedules, and the Downhill Ski Lodge project, which is now delayed a year and will require Staff's full attention in 2024, will impact our ability to start work on other projects and committee activities that Staff cannot support.
- e. After committee members had the opportunity to provide their input today, it was determined that we are not ready to put forth (to the Board for approval) this version. It was decided that committee members should review again and provide feedback to Dan S. by email within one week, with the intention of approving at our January committee meeting and presenting to the Board in their January meeting.

# 5. Discussion with Possible Action – Draft Report on Northwood Planning

- a. Dan S. shared the current version of the Northwoods Campus Report with the committee. He reviewed the substantive and organizational changes as directed by the full committee that were made since the last review by the committee. Laura L., as the lead of the report development team, added some information about the structure and content approach used. She felt that calling attention to the synergies and agreements between the various groups that provided input (Staff, Management, this committee, and the Membership) is probably the most valuable part of the report and it should be highlighted, which is what was attempted to do.
- b. Denise G. shared her opinion on the organization of the current report and stated that she found it difficult to follow. She has developed and circulated another way of organizing the information that she feels is more in line with a "report" verse what we are currently reviewing. Additionally, we should wait to publish this report until we get the feedback from the Member Survey, which includes four questions about the NW Campus (that are very similar to our Summer Outreach questions), before we publish a report that is supposed to

- mostly be member input. Some committee members agreed, and some felt that the report is good as is and should be approved by the committee. Staff and our Board liaison both agreed that the report is not ready to be moved forward and we need to wait for the Member Survey feedback.
- c. The committee agreed that we should wait to move this report forward and Jon M. validated that we have the time. We should all look at the two drafts and then continue this conversation at the next meeting.

## 6. Discussion – 2024 Committee Appointments

- a. During the meeting today, Joe V. and Brian R. introduced themselves and gave brief overviews of their skills that will be helpful to this committee.
- b. Chair/Vice Chair nomination process. Nominations should be sent to Jon M., Jerry M., and Dan S. by January 6, additional nominations may be made at the January meeting, and voting will take place during our January 11 meeting.

# 7. Action - Adjourn

a. The Chair adjourned the meeting at 4:30 (30 minutes past the regularly scheduled meeting time).